## team marketing report

Team	Avg. Ticket	Pct. Change	Avg. Premium Ticket	Beer <sup>1</sup>	Soft Drink <sup>1</sup>	Hot Dog	Parking	Сар	FCI	Pct. Change	
Boston Red Sox New York Yankees	\$52.34 51.55	0.0% 0.0%	\$180.37 305.39	\$7.75 <sup>12</sup> 6.00 <sup>12</sup>	\$5.00 <sup>16</sup> 3.00 <sup>12</sup>	\$5.25 3.00	\$35.00 35.00	\$25.00 25.00	\$350.86 337.20	3.0% 0.0%	
Chicago Cubs Philadelphia Phillies	44.81 37.42	1.5% 0.0%	113.48 83.08	7.75 <sup>16</sup> 7.75 <sup>21</sup>	4.50 <sup>15</sup> 4.00 <sup>20</sup>	5.75 3.75	25.00 16.00	20.00 20.00	300.73 252.18	1.7% 1.6%	
San Francisco Giants St. Louis Cardinals	33.78 34.20	6.8% 1.1%	95.07 83.55	7.00 <sup>14</sup> 5.00 <sup>12</sup>	4.75 <sup>16</sup> 5.25 <sup>21</sup>	5.50 4.25	21.00 20.00	15.00 16.00	241.13 236.81	5.1% 3.5%	
Washington Nationals Minnesota Twins	36.02 32.59	2.2% 0.0%	111.95 74.18	6.50 <sup>16</sup> 7.50 <sup>20</sup>	5.00 <sup>24</sup> 5.00 <sup>20</sup>	5.25 4.50	10.00 6.00	12.00 20.00	232.08 229.36	1.8% 6.5%	
Miami Marlins Houston Astros	28.96 31.82	7.2% 13.7%	167.14 99.80	6.00 <sup>12</sup> 5.00 <sup>14</sup>	4.50 <sup>24</sup> 4.50 <sup>21</sup>	6.00 4.75	15.00 15.00	19.99 14.00	224.83 220.28	1.7% 6.0%	
New York Mets Los Angeles Dodgers	25.30 28.61	0.0% 10.9%	83.78 222.13	5.75 <sup>12</sup> 6.25 <sup>20</sup>	5.00 <sup>16</sup> 6.00 <sup>24</sup>	6.25 5.50	22.00 10.00	19.99 18.00	219.68 218.94	0.0% 5.4%	
Detroit Tigers Kansas City Royals	29.01 29.76	2.8% 20.3%	73.72 105.08	5.00 <sup>12</sup> 6.50 <sup>16</sup>	4.25 <sup>16</sup> 5.00 <sup>22</sup>	4.50 5.00	20.00 10.00	16.00 15.00	213.03 212.04	1.5% 10.5%	
Seattle Mariners	31.00	9.0%	206.00	6.0012	4.5016	4.50	20.00	10.00	212.00	5.1%	
MLB LEAGUE AVERAGE	28.94	3.3%	96.94	5.9815	4.0718	4.39	15.89	17.12	211.68	2.5%	
Toronto Blue Jays² Chicago White Sox	25.14 26.05	0.0% 0.0%	58.18 88.15	6.79 <sup>14</sup> 6.50 <sup>16</sup>	4.75 <sup>24</sup> 4.75 <sup>24</sup>	4.98 4.00	22.64 20.00	16.29 17.99	208.28 208.18	-0.1% 3.0%	
Colorado Rockies Oakland Athletics	23.65 24.00	0.0% 5.1%	47.39 52.00	6.00 <sup>16</sup> 5.00 <sup>12</sup>	3.50 <sup>18</sup> 4.50 <sup>16</sup>	4.75 5.25	13.00 20.00	22.00 15.00	196.60 195.00	2.6% 2.4%	
Texas Rangers Los Angeles Angels	23.64 27.54	0.4% 0.5%	62.77 76.74	5.00 <sup>16</sup> 4.50 <sup>16</sup>	4.50 <sup>20</sup> 2.75 <sup>12</sup>	5.00 4.50	12.00 10.00	17.99 16.00	190.54 190.16	-1.3% 0.3%	
Milwaukee Brewers Pittsburgh Pirates	26.32 19.99	5.4% 9.1%	46.16 61.84	6.00 <sup>16</sup> 5.50 <sup>16</sup>	2.50 <sup>12</sup> 3.25 <sup>16</sup>	3.50 3.25	11.00 15.00	15.00 22.00	182.28 175.95	3.1% 3.9%	
Atlanta Braves Cincinnati Reds	19.14 22.03	3.3% 0.0%	51.33 66.43	7.25 <sup>16</sup> 5.25 <sup>12</sup>	4.75 <sup>22</sup> 1.00 <sup>12</sup>	4.75 1.00	15.00 20.00	15.00 20.00	174.06 166.62	1.4% 4.1%	
Cleveland Indians Baltimore Orioles	22.38 24.97	5.0% 0.0%	59.50 44.93	4.00 <sup>12</sup> 6.75 <sup>16</sup>	3.00 <sup>12</sup> 1.50 <sup>12</sup>	3.00 1.50	12.00 8.00	16.50 15.00	166.52 163.39	2.6% 0.0%	
Tampa Bay Rays San Diego Padres	21.90 16.37	4.2% 0.0%	88.79 41.18	5.00 <sup>12</sup> 5.00 <sup>14</sup>	5.00 <sup>22</sup> 4.00 <sup>22</sup>	5.00 4.00	0.00 8.00	10.00 18.99	157.60 153.45	-1.5% 0.0%	
Arizona Diamondbacks	17.98	0.0%	52.14	4.0014	1.5024	2.75	10.00	9.99	126.89	0.0%	

Average ticket price represents a weighted average of season ticket prices for general seating categories, determined by factoring the tickets in each price range as a percentage of the total number of seats in each venue. Premium seating (tickets that come with at least one added amenity or is classified by team as premium) are not included in the survey to calculate average ticket price. Luxury suites are also excluded from the survey. Season ticket pricing is used for any team that offers some or all tickets at lower prices for customers who buy season seats. Teams have a say in what seats are considered general or premium.

The Fan Cost Index comprises the prices of four (4) adult average-price tickets, two (2) small draft beers, four (4) small soft drinks, four (4) regular-size hot dogs, parking for one (1) car, and two (2) least expensive, adult-size adjustable caps. Costs were determined by telephone calls with representatives of the teams, venues and concessionaires. Identical questions were asked in all interviews. Superscript numbers next to Beer and Soft Drink prices denote smallest available size in ounces. TMR took out programs from the formula starting with this FCI, which resulted in retroactive changes to the 2014 FCIs.

 $<sup>^{</sup>m 1}$  Superscript numbers next to Beer and Soft Drink prices denote smallest available size in ounces.

<sup>&</sup>lt;sup>2</sup>Prices for the Blue Jays are converted to US dollars and comparison prices were converted using a recent exchange rate provided by the Blue Jays. Last season's prices were converted using the same exchange rate for a valid comparison.

## 2015 mlb fan cost index

## AVERAGE TICKET PRICE UP 3.3 PERCENT AT $\$28.94_{ extit{f}}$ TOTAL FCI UP 2.5 PERCENT TO \$211.68

The average Major League Baseball ticket increased by 3.3 percent to \$28.94 for the 2015 season, according to the Team Marketing Report Fan Cost Index.

That's the biggest percentage increase since the average ticket price rose five percent to \$26.64 in 2009.

The Fan Cost Index (FCI) total, the average price to take a family of four to a game, increased by 2.5 percent to \$211.68.

The FCI is created by combining four non-premium season tickets, two beers, four soft drinks, four hot dogs, parking and two adult-size hats.

Starting with this FCI, TMR has taken out the game program/scorecard as part of the formula, and retroactively adjusted 2014 FCI totals for a proper comparison between seasons.

TMR uses season ticket pricing, separating premium tickets into a standalone category, and the cheapest options for beers, soft drinks, hot dogs, parking and hats.

The average premium ticket is \$96.94. The definition of "premium" varies from team to team, but generally consists of club seating and any kind of ticket that includes added amenities. On average, MLB teams designate about 14 percent of inventory into the "premium" category.

Boston retained its top spot for both average non-premium season ticket price (\$52.34) and FCI (\$350.86).

The Red Sox did not raise ticket prices after a last-place season in 2014. Nor did the New York Yankees, who remains second in ticket price (\$51.55) and FCI (\$337.20).

The Yankees have the highest premium average ticket at \$305.39.

The Chicago Cubs inched up ticket prices for the first time since 2010, with a 1.5 percent increase to \$44.81. Their average premium ticket rose a few dollars to \$113.48.

The Cubs will be without around 5,000 seats at Wrigley Field until at least May 11, as the reconstruction of the bleachers has

been delayed. The right field area isn't slated to open until mid-June.

The Philadelphia Phillies (\$37.42) and Washington Nationals (\$36.02) round out the top five most expensive tickets.

The Kansas City Royals, last season's surprise World Series team, had the biggest percentage increase for the second straight season, as their average ticket is up 20.3 percent to \$29.76. Last season, the Royals raised ticket prices by 24.7 percent.

The Houston Astros (up 13.7 percent to \$31.82), the Los Angeles Dodgers (up 10.9 percent to \$28.61), the Pittsburgh Pirates (up 9.1 percent to \$19.99) and Seattle Mariners (up 9 percent to \$31) also had substantial increases.

The World Series champion San Francisco Giants, one of the early adopters of dynamic pricing, increased their average season ticket price by 6.8 percent to \$33.78.

Sixteen teams raised prices by at least one percent, compared to 17 last season, and none reported a percentage decrease, down from two in 2014.

The average "cheap" MLB beer is down in price a little from last season at \$5.98 for a 15-ounce pour with several teams reporting cheaper options than in 2014. Seventeen teams reported a cheapest beer at, or above, the league average.

Where do you go for bargains? Once again, San Diego has the cheapest average ticket at \$16.37, which is flat this season after a small increase in 2014. The Padres had the busiest offseason of any team and are expected to compete with the big-money Dodgers in the NL West.

The Arizona Diamondbacks keep their stranglehold on the lowest FCI total at \$126.89. Their average ticket was also flat at \$17.98.

Three teams in the in the top 10 (Giants, Cardinals and Nationals) of 2015 FCI totals made the playoffs last season, as did three in the bottom 10 (Angels, Pirates and Orioles).