## team marketing report

Team	Avg. Ticket	Pct. Change	Avg. Premium Ticket	Beer <sup>1</sup>	Soft Drink <sup>1</sup>	Hot Dog	Parking	Program	Сар	FCI	Pct. Change
Boston Red Sox*	\$52.32	4.8%	\$176.96	\$7.75 <sup>12</sup> 6.00 <sup>12</sup>	\$4.75 <sup>20</sup>	\$5.00	\$27.00	\$5.00	\$25.00	\$350.78	7.3%
New York Yankees	51.55	0.0%	305.39		3.00 <sup>12</sup>	3.00	35.00	5.00	25.00	337.20	0.0%
Chicago Cubs	44.16	-0.9%	110.49	7.50 <sup>16</sup>	4.00 <sup>15</sup>	5.50	25.00	4.50	20.00	304.64	2.2%
Philadelphia Phillies	37.42	0.0%	86.25	7.75 <sup>21</sup>	4.00 <sup>20</sup>	3.75	16.00	5.00	18.00	258.18	0.4%
San Francisco Giants	31.63	5.1%	89.91	7.00 <sup>14</sup>	4.50 <sup>16</sup>	5.25	20.00	5.00	15.00	239.51	0.7%
St. Louis Cardinals	33.84	2.2%	80.65	6.75 <sup>12</sup>	5.25 <sup>21</sup>	4.25	10.00	2.50	16.00	233.86	1.3%
New York Mets	25.30	0.0%	83.78	5.75 <sup>12</sup>	5.00 <sup>16</sup>	6.25	22.00	5.00	19.99	229.68	2.7%
Washington Nationals	35.24	0.0%	187.29	6.50 <sup>16</sup>	5.00 <sup>24</sup>	5.00	10.00	0.00	12.00	227.96	-3.6%
Miami Marlins <sup>*</sup>	27.01	-7.7%	116.48	8.00 <sup>16</sup>	4.50 <sup>24</sup>	6.00	15.00	0.00	19.99	221.02	-3.9%
Detroit Tigers	28.22	7.1%	72.91	5.00 <sup>12</sup>	4.25 <sup>16</sup>	4.50	20.00	5.00	16.00	219.88	12.5%
Los Angeles Dodgers	25.80	15.3%	254.19	6.75 <sup>20</sup>	5.75 <sup>24</sup>	5.50	10.00	5.00	18.00	217.69	6.2%
Toronto Blue Jays²	22.78	0.0%	53.83	6.82 <sup>14</sup>	4.77 <sup>24</sup>	5.23	22.74	4.55	20.55	217.69	1.1%
Houston Astros	27.98	-13.6%	69.30	5.00 <sup>14</sup>	4.50 <sup>21</sup>	4.75	15.00	4.00	16.99	215.90	-3.8%
Minnesota Twins	32.59	0.0%	74.18	7.50 <sup>20</sup>	4.50 <sup>20</sup>	4.00	6.00	0.00	15.00	215.36	-2.7%
MLB LEAGUE AVERAGE	27.93	2.0%	93.41	6.0915	4.0219	4.32	15.09	2.84	17.23	212.46	2.3%
Chicago White Sox	26.05	0.0%	86.94	6.50 <sup>16</sup>	4.50 <sup>24</sup>	3.75	20.00	4.00	15.99	210.18	0.0%
Seattle Mariners	28.45	0.0%	126.82	6.00 <sup>12</sup>	4.50 <sup>16</sup>	4.50	20.00	3.00	10.00	207.80	2.0%
Texas Rangers	23.54	4.4%	61.05	5.00 <sup>16</sup>	5.25 <sup>24</sup>	5.00	12.00	5.00	17.99	203.14	3.6%
Colorado Rockies <sup>4</sup>	23.65	0.0%	47.39	6.00 <sup>16</sup>	3.25 <sup>18</sup>	4.75	13.00	5.00	20.00	201.60	2.5%
Oakland Athletics*	22.84	3.3%	48.22	5.00 <sup>12</sup>	4.50 <sup>16</sup>	5.25	20.00	5.00	15.00	200.36	11.0%
Los Angeles Angels	27.40	1.5%	76.74	4.50 <sup>16</sup>	2.75 <sup>12</sup>	4.50	10.00	3.00	16.00	195.60	0.8%
Kansas City Royals	24.73	24.7%	96.55	6.50 <sup>16</sup>	5.00 <sup>22</sup>	5.00	10.00	0.00	15.00	191.91	11.4%
Milwaukee Brewers	24.96	0.0%	43.22	6.00 <sup>16</sup>	2.50 <sup>12</sup>	3.50	9.00	0.00	16.00	176.84	0.0%
Baltimore Orioles	24.97	4.5%	44.93	6.75 <sup>16</sup>	1.50 <sup>12</sup>	1.50	8.00	5.00	15.00	173.39	2.6%
Atlanta Braves	18.53	3.8%	50.65	7.25 <sup>16</sup>	4.75 <sup>22</sup>	4.75	15.00	0.00	15.00	171.62	0.5%
Tampa Bay Rays	21.01	3.0%	87.07	5.00 <sup>12</sup>	5.00 <sup>22</sup>	5.00	0.00	0.00	17.99	170.02	9.3%
Pittsburgh Pirates	18.32	6.5%	61.84	5.50 <sup>16</sup>	3.25 <sup>16</sup>	3.25	15.00	0.00	22.00	169.28	2.7%
Cincinnati Reds	22.03	3.2%	61.60	5.50 <sup>12</sup>	1.00 <sup>12</sup>	1.00	17.00	4.00	18.00	168.12	1.7%
Cleveland Indians*	21.31	3.0%	54.33	4.00 <sup>12</sup>	3.00 <sup>12</sup>	3.00	12.00	0.00	16.50	162.24	0.3%
San Diego Padres	16.37	2.4%	41.18	5.00 <sup>14</sup>	4.00 <sup>22</sup>	4.00	8.00	0.00	18.99	153.45	1.0%
Arizona Diamondbacks <sup>3</sup>	17.98	6.4%	52.14	4.00 <sup>14</sup>	1.50 <sup>24</sup>	2.75	10.00	0.00	9.99	126.89	3.6%

Average ticket price represents a weighted average of season ticket prices for general seating categories, determined by factoring the tickets in each price range as a percentage of the total number of seats in each venue. Premium seating (tickets that come with at least one added amenity or is classified by team as premium) are not included in the survey to calculate average ticket price. Luxury suites are also excluded from the survey. Season ticket pricing is used for any team that offers some or all tickets at lower prices for customers who buy season seats. Teams have a say in what seats are considered general or premium.

The Fan Cost Index™ comprises the prices of four (4) adult average-price tickets, two (2) small draft beers, four (4) small soft drinks, four (4) regular-size hot dogs, parking for one (1) car, two (2) game programs and two (2) least expensive, adult-size adjustable caps. Costs were determined by telephone calls with representatives of the teams, venues and concessionaires. Identical questions were asked in all interviews. Superscript numbers next to Beer and Soft Drink prices denote smallest available size in ounces.

Boston, Cleveland and Oakland worked with TMR on changes, some retroactive, due to incorrect information provided by the teams. Boston had provided single-game, rather than season ticket prices for years. This was corrected for the 2014 report and the percentage change was adjusted accordingly. Cleveland had included tickets and sections not available for season ticket purchase in the past, lowering their average. Oakland had failed to update concession increases, which caused a larger percentage increase in FCI in 2014.

 $<sup>^{</sup>m 1}$  Superscript numbers next to Beer and Soft Drink prices denote smallest available size in ounces.

<sup>&</sup>lt;sup>2</sup>Prices for the Blue Jays are converted to US dollars and comparison prices were converted using a recent exchange rate provided by the Blue Jays. Last season's prices were converted using the same exchange rate for a valid comparison.

## 2014 mlb fan cost index

## AVERAGE TICKET PRICE UP 2.0 PERCENT AT $\$27.93_{f}$ TOTAL FCI UP 2.3 PERCENT TO \$212.46

The average Major League Baseball season ticket has increased by 2.0 percent to \$27.93 for the 2014 season, according to the Team Marketing Report Fan Cost Index®.

This minor increase is part of a trend; last season, the average MLB ticket increased by 1.8 percent. The year before that, there was no percentage increase. In 2010-11, tickets rose by a combined 2.7 percent.

The Fan Cost Index (FCI) total, the average price to take a family of four to a game, increased by 2.3 percent to \$212.46. The FCI is created by combining four non-premium season tickets, two beers, four soft drinks, four hot dogs, parking, two programs or scorecards, and two adult-size hats.

TMR uses season ticket pricing and the lowest full-size prices for the ancillary items, so if a team has an \$8 beer and a \$6 beer, TMR uses the latter to show how much, or how little, one can spend at a game.

The average "premium" season ticket is \$93.41. TMR splits up premium and general seats in its methodology.

The Yankees lead baseball with an average premium price of \$305.39, while the Dodgers are second at \$254.19.

The "premium" designation is supposed to be used for club seats or any section that has special features. According to TMR research, the MLB average for premium seats is 13.7 percent . The Yankees classify 16.2 percent of season ticket seats as premium, while the Dodgers classify 8.6 percent.

Some teams with newer stadiums have a heavy dose of premium seating. The New York Mets, for example, classify an "amazin" 59.3 percent of seats as premium. Their premium average ticket is \$83.78, compared to a general ticket of \$25.30. The Washington Nationals are second-highest in premium percentage at 26 percent. Their premium average is \$187.29, while their general ticket is \$35.24.

This season, 17 teams showed increases of more than 1 percent in general average tickets, while only two teams lowered their average ticket by more than 1 percent. Eleven teams kept ticket prices essentially flat.

The two teams that dropped prices had the worst records in baseball. After a 111-loss season in its first season in the American League, Houston's average ticket price fell 13.6 percent to \$27.98. Miami, which lost 100 games, dropped ticket prices by 7.7 percent to \$27.01.

Interestingly, many of these increases came from the lowerpriced teams. Of the 10 lowest-priced tickets in baseball, nine had percentage increases this season, with only Toronto going down. Just four of the 10 highest-priced tickets increased.

Fresh off an unlikely World Series title, the Boston Red Sox remain the most expensive average ticket at \$52.32, still above the New York Yankees' \$51.55, whose season tickets remained flat.

The Red Sox's price deserves a minor explanation. We have the Red Sox listed with a 4.9 percent increase. But in the 2013 FCI, we show Boston has an average ticket price of \$53.38. As it turns out, the Red Sox had been submitting single-game prices for a few years. We corrected it this season and did a retroactive change to last year's price. So technically, the Yankees had the highest average ticket price last season.

The Chicago Cubs remain baseball's third most-expensive ticket at \$44.16, which is down 0.9 percent from last season. Their FCI of \$303.64 is third, and includes a \$25 parking fee for nearby lots. The Cubs are offering a free lot, with shuttle service, about 2 1/4 miles west of Wrigley this year.

Speaking of the Cubs, after signing a big-money deal with Anheuser-Busch InBev they jettisoned longtime beer partner Old Style from the vendors to stands, while adding Goose Island beers to the vending options. The cheapest beer at Wrigley is \$7.50 for a 16-ounce pour at several stands around the park.

The average MLB beer stayed flat, price-wise, at \$6.09. The Marlins boast the most expensive, cheapest beer option at \$8 for a 16-ounce beer.

The cheapest average ticket this year comes again from the San Diego Padres \$16.37, which is a 2.4 percent increase from 2013. The Arizona Diamondbacks, with an average ticket of \$17.98 (up 6.4 percent), has the cheapest FCI again at \$126.89.

Of course, market size, and fan demographics, often determine prices. Certainly, many fans don't get what they pay for in regard to winning teams.

Of the teams with the top 10 FCIs in 2014, only three - Boston, St, Louis and Detroit -made the playoffs last season.

Compare that to the bottom 10, where five teams - Atlanta, Tampa Bay, Pittsburgh, Cincinnati and Cleveland - made the postseason.

Kansas City, fresh off its first winning season since 2003, bumped up prices by 24.7 percent, the biggest jump in baseball. The Royals' average ticket price of \$24.73 is still well below the league average. The Dodgers had the second-high percentage increase at 15.3 percent, with an average ticket of \$25.80.

**EDITOR'S NOTE:** TMR reserves the right to make retroactive changes to the FCI and could update the official chart after the initial